

**EXHIBIT B**

## Heritage Business International, L3C

PO Box 17539, Tucson, AZ 85731-7419



14 July 2024

Ms Osha R. Meserve  
Soluri Meserve  
510 8<sup>th</sup> Street  
Sacramento, CA 95814

Dear Ms Meserve:

Thank you for the opportunity to provide comments on *the Design Level Geotechnical Investigations for the Pacheco Reservoir Expansion Project Draft Initial Study and Mitigated Negative Declaration (IS/MND)*, June 2024, prepared by the Santa Clara Valley Water District (Valley Water).

I am commenting as a consulting archaeologist, an Adjunct Professor of Anthropology at the University of Arizona, an Adjunct Professor of Archaeology at Simon Fraser University, a Registered Professional Archaeologist (10331), and a Chartered Institute for Archaeologists accredited archaeologist (MCIfA 8900). I hold doctoral, master's, and bachelor's degrees in anthropology with an emphasis in archaeology, and have served on the faculty of the University of California Berkeley. I have conducted cultural resource compliance investigations in California since 1996, including in Santa Clara County, and in other states since 1985. I am currently the President-Elect of the Society for American Archaeology and have served as the President of the Register of Professional Archaeologists and the President of the American Cultural Resources Association. My curriculum vitae is attached.

### **Data Transparency**

As is required, detailed archaeological location data and sensitive cultural resource information have been withheld from this public report (redacted IS/MND Appendix E). However, cultural resource professionals have access to the technical reports supporting public environmental documents through the California Historical Resources Information System (CHRIS). This protected access system works because, when based on CHRIS data, users are required to submit any written report within sixty days of report creation. Valley Water's contractor accessed CHRIS records three times for this IS/MND as discussed on IS/MND Page 4-65. Yet, according to information available at the time of writing these comments, the CHRIS has no records of the supporting scientific documents created by Valley Water's cultural resource contractors. As a result, the conclusions of this IS/MND (as well as the earlier Draft Environmental Impact Report (DEIR)), cannot be independently assessed. The reasonableness of assumptions, the appropriateness of methods, and the rationale for resource significance recommendations can't be evaluated. Transparency is lacking and Valley Water is asking the public to simply believe their conclusions.

These foundational reports, cited in the IS/MND and the DEIR, must be made available to cultural resource professionals prior to the finalization of the IS/MND.

### **Identification of Resources**

It is reported (IS/MND Page 4-65) that the entire Pacheco Reservoir Expansion Project (PREP) area was inventoried for cultural resources using a mix of archival and field methods. Field methods are identified as being a Class III intensive pedestrian survey. Without the survey reports being available, however, it is impossible to know if the survey design was adequate and appropriate to identify resources meeting the eligibility criteria of the California Register of Historical Resources (CRHR) (and/or potential Tribal Cultural Resources). Despite the claim of total inventory, it doesn't appear that the entire PREP area was inventoried, and more details need to be provided for at least two matters:

1. Areas that were excluded from the inventory, or inventoried at a lesser intensity should clearly be identified. Often, for instance, areas of high slope are excluded or inventoried at a lower intensity. High-slope areas have the potential to contain cultural resources related to extraction and infrastructure activities, particularly in post-contact time periods. Additionally, finding resources in areas where you least expect them makes them much more significant under CRHR Criterion 4. Reducing the intensity of an inventory survey, essentially altering how hard one is looking to find cultural resources, may skew findings if not accounted for correctly. More details need to be provided on excluded and low-intensity areas.
2. A second type of area that appears to have been excluded, or partially excluded, from field inventory is the existing Pacheco Reservoir area. Twenty-one cores (IS/MND Table 2-2, LS 19-39) are planned in this "channel restoration area". Areas along drainages have high potential for certain types of archaeological resources. While a boring itself may only cause spatially limited damage, access to the boring locations by vehicle either for drilling or for transporting barge-based rigs into position may cause significant damage to cultural resources. Areas under inundation at the time of initial inventory surveys, especially those areas that will be driven on and disturbed, need to be inventoried for cultural resources when water levels allow, and areas excluded from the initial inventory must be accurately disclosed.

### **Tribal Cultural Resources**

Cultural resources defined to be post-1769 CE Euro-American resources were definitionally precluded from being considered to be tribal cultural resources. These types of resources, however, may meet the tribal cultural resource definition and should be discussed with consulting tribes.

Efforts to identify tribal cultural resources for this project consisted solely of sending a letter to The Tamien Nation, Muwekma Ohlone Indian Tribe, and Amah Mutsun Tribal Band informing them of the potential project and allowing 30 days for a request for consultation. While this may be legal in process (CEQA §21080.3.1), it is certainly not best practice (see, e.g. Association of Bay Area Government 2004 Tribal Consultation Toolkit),

and doesn't help to achieve the legal or cultural resource objectives of California Assembly Bill 52 to identify cultural resources of tribal importance. Simple letter writing to "tell us what you know about your heritage resources" and providing arbitrary deadlines for response is not sufficient for cultural resource compliance. In other legal jurisdictions, including in California under federal law, this has been held for many years to be inadequate consultation (e.g. *Pueblo of Sandia v. United States* (1995) 50 F.3d 856, 859; *Quechan Tribe v. United States Department of Interior* (2010) 755 F.Supp.2d 1104, 1108-10).

I acknowledge that more meaningful consultation to identify tribal cultural resources was initiated with the Amah Mutsun Tribal Band after it responded to the Valley Water letter (albeit after 30 days). Following a second arbitrary response deadline, Valley Water terminated the consultation. Given that termination, it is currently unclear in the IS/MND what tribal cultural resources were identified as a result of the consultation, if impacts to these resources are anticipated to be significant, and what mitigation measures may be implemented to reduce these impacts to less-than-significant levels.

### **Eligibility of Cultural Resources**

The IS/MND is ambiguous about which resources are historical resources (CEQA Guidelines §15064.5), unique archaeological resources (Public Resources Code §21083.2), or tribal cultural resources (Public Resources Code §21074). Throughout the IS/MND, cultural resources are referred to as "recommended eligible". Presumably, these recommendations are by Valley Water's cultural resource consultants. However, as mentioned earlier, the supporting cultural resource reports are not available to assess the consultants' recommendations. Further, by the time of the publication of a public environmental document, the significance status of resources must be resolved and can't be deferred (see, e.g. *Association of Irrigated Residents v. County of Madera* (2003) 107 Cal.App.4th 1383, 1392 and *Madera Oversight Coalition, Inc. v. County of Madera* (2011) 199 Cal.App.4th 48, 81). If resources have not already been determined to be historical resources for CEQA purposes, Valley Water as the lead agency has the authority to make the determinations and must do so.

### **Impacts to Cultural Resources**

#### Access

Land access to boring and test pit locations will be both by existing roads, at least some of which are cultural resources, and off road. On-road access will not cause a significant impact to cultural resources. Off-road access may cause significant impacts to cultural resources. The IS/MND states that "Overland routes would be as direct as possible, while avoiding sensitive resources" (Page 2-36). While addressed in the biological resource sections, off-road access to work locations is not addressed in the cultural resource sections. How routes will avoid cultural resources is not outlined. As with biological resources and biologists, field-marking acceptable access routes to work areas by cultural resource professionals is required. This would also include the existing Pacheco Reservoir area following a cultural resource inventory of this area.

### Work Areas

Page 2-12 states that all but three work areas will be confined to a 100-foot diameter work activity area. Regardless of the size, work areas should be fenced during the work activities to keep contractors and equipment within the area and away from sensitive cultural resources that may be adjacent, and invisible, to them.

### **Avoidance and Minimization Measures (AMM)**

In their current form, the two AMMs are inadequate to avoid potentially significant impacts on significant cultural resources and tribal cultural resources.

#### **CU-1 Accidental Discovery of Archaeological Artifacts, Tribal Cultural Resources, or Burial Remains**

CU-1 is too vague to be effective for the following reasons, among others. It does not:

- Explain how crews are going to know if they find an archaeological, or tribal, cultural resource. It is apparently assumed that crews will know because they have been trained under CU-2. However, as noted below, the training outlined for CU-2 appears to be insufficient for resource identification. Additionally, tribal cultural resources are resources with tribal cultural meaning attached. They aren't physically self-evident. Thus, crews are not qualified, even after training, to identify tribal cultural resources.
- Disclose what will be done if burial finds are discovered, or how "affected areas" are defined (conceptually and spatially).
- State who, when, and how the Amah Mutsun Tribal Band be notified following a find.
- Describe what happens if the Amah Mutsun Tribal Band determines that an artifact or resource is not significant, but the consulting archaeologist thinks it is. For instance, would construction still resume?
- Follow best practice for working with descendant communities. CU-1 states that if the Amah Mutsun Tribal Band determines that an artifact or resource is significant, the consulting archaeologist "will detail avoidance procedures". This is patronizing and not best practice. Avoidance procedures should be jointly determined. (Consultation does not mean informing or determining, and consultation itself is no longer best practice; empowered co-management is best practice.)
- Define what is a "burial find". This term could mean human skeletal remains, a grave, a cairn, a funerary object, or something else. The term "burial find" should be specifically defined.
- Disclose what "immediate steps to secure and protect such remains" will be taken, as well as who is in charge and responsible for taking these steps.

**CU-2**

CU-2 is too vague to be effective for the following reasons, among others. It does not:

- Use binding language. In all occurrences, the word “would” should be changed to “will” or “shall”.
- Define what “pre-activity” training is, what tasks are “activities”, and when activities start.
- Use effective training methods. Video, PowerPoint, and brochure-delivered training isn’t adequate to teach resource identification and cultural sensitivity. Effective training is in-person, includes assessments, and is logged and “helmet stickered” to allow on-site checks for worker compliance.
- Use precise language to define training responsibilities and accountabilities. CU-2 states that Valley Water *will provide* cultural resource training that is developed and conducted in coordination with a qualified archaeologist and Native American. Training should be third-party and independent from the project proponent. Suggested language is “The training will be developed, conducted, and presented by a Registered Professional Archaeologist and Amah Mutsun Tribal Band-appointed representative.”
- Focus training on the greatest risks. The greatest risks are having work crews damage resources during off-road access, stray outside of defined work areas, and disturb previously unknown resources during work activities. Training needs to emphasize resource identification if there isn’t going to be an archaeologist and Amah Mutsun Tribal Band cultural resource person on site during geotechnical work. Having a Registered Professional Archaeologist and tribal monitor on site at all work areas, and mark acceptable off-road access routes to work areas, would be a suitable alternative to identification training.

The deficiencies identified above should be corrected prior to undertaking any activity on the project.

Sincerely,



Christopher D. Dore  
Registered Professional Archaeologist 10331

**Christopher D. Dore**  
*Curriculum Vitae*

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**Professional Accreditation**

Registered Professional Archaeologist 10331  
Member-Chartered Institute for Archaeologists 8900

**Professional Certificates**

2022 Certified Market Research Professional 2276168. Market Research Society.  
2020 Certified Forensic Litigation Consultant, 46. Forensic Expert Witness Association.  
2020 Professional Certified Marketer--Digital Marketing, IE-DMI78173. American Marketing Association.  
2020 Certified Digital Marketing Professional, IE-DMI78173. Digital Marketing Institute.

**Research Interests**

Heritage business management; the anthropology of prehistoric and contemporary architecture; the spatial organization of human activity; cultural and behavioral factors of design; the structure and dynamics of human organizational systems; quantitative and geospatial methods; ethnoarchæology.

**Education**

M.B.A.	2007	University of Arizona. Business Administration.
Ph.D.	1996	University of New Mexico. Anthropology.
M.A.	1986	University of Pennsylvania. Anthropology.
B.A.	1982	Washington State University. Anthropology.
-----	1978-80	Seattle University, Biology.

**Continuing Professional Education**

2024 FEWA Annual Conference. Forensic Expert Witness Association. 6 hours.  
2024 Coaching to Testify: A Speechwriter's Guide to Thinking on your Feet, presented by Marianne Fleischer. Forensic Expert Witness Association. 1 hour.  
2024 Preparing for Deposition and Cross-Examination by Opposing Counsel, presented by Robert Goldich and Dan Bonnett. Forensic Expert Witness Association. 1 hour.  
2024 Nuts and Bolts with Your Council, presented by Andrew Kaplan. Forensic Expert Witness Association. 1 hour.  
2024 New Year – New Rules: Rule 702 Review & Supreme Court Ruling Updates, presented by James E. Smith. Forensic Expert Witness Association. 1 hour.  
2023 Houston Appraisers one-day expert workshop  
2023 SEAK two-day workshop  
2022 Am I Helping or Hurting the Attorney Who Hired Me?, presented by Denise Brown. Forensic Expert Witness Association. 1 hour.  
2022 Complex to Simple: Expert Testimony with More Impact, presented by Deborah Johnson. Forensic Expert Witness Association. 1 hour.  
2021 Tips For Preventing Professional Liability Exposure and Avoiding E&O Claims, presented by Doug Garmager. Forensic Expert Witness Association. 1 hour.  
2021 Ethics Workshop. Chartered Institute for Archaeologists and Register of Professional Archaeologists. 3 hours.

- 2021 Breaking through the Noise When Marketing to Law Firms: Digital Marketing Basics for Professionals Serving the Legal Community, presented by Krista Duncan Black Forensic Expert Witness Association. 1 hour.
- 2021 Developing Effective Expert Witness Contracts, presented by Craig Cherney and Jonathan Ibsen. Forensic Expert Witness Association. 1 hour.
- 2020 Exhibits, Demonstratives, and Graphics for Virtual (or Live) Testimony – Tips All Informed Experts Should Know, presented by David Rosenthal. Forensic Expert Witness Association. 1 hour.
- 2020 Making Your Testimony More Compelling and Effective with Graphics, presented by Adam Bloomberg, Adam Wirtzfeld, and John Ilg. Forensic Expert Witness Association. 1 hour.
- 2020 How to Sharpen Your Expert Video Testimony, presented by Deborah Johnson. Forensic Expert Witness Association. 1 hour.
- 2020 The Art of Selection and Use of Expert Witnesses, presented by Markus Willoughby. Forensic Expert Witness Association. 1 hour.
- 2020 Certified Digital Marketing Professional, American Marketing Association. 30 hours.
- 2020 It Doesn't Happen Overnight: How to Develop a Thriving Testifying Witness Practice. Forensic Expert Witness Association. 1 hour.
- 2020 Effective Sales/Marketing Communications. Forensic Expert Witness Association. 1 hour.
- 2019 Ethical Presence. Forensic Expert Witness Association. 1 hour.
- 2019 Rising Above the Crowd: Marketing for Even the Most Introverted Expert. Lecture presented by Kristin Baldwin. Forensic Expert Witness Association. 1 hour.
- 2018 Deposition Tactics: Costly and Fatal Mistakes Committed by Expert Witnesses During Video Deposition Proceedings. Workshop presented by Michael L. Jones. Forensic Expert Witness Association. 7 hours.
- 2018 A Primer on “Thinking Before Doing” (Civility, Professionalism & Process) for Expert Witnesses, from the Trial Lawyer’s Perspective. Lecture presented by Martin V. Sinclair. Forensic Expert Witness Association. 1 hour.
- 2018 Trial as Drama and Theatre in the Courtroom: What Expert Witnesses Should Know, from the Trial Attorney’s Perspective. Lecture presented by R. Bruce Duffield, Esq. Forensic Expert Witness Association. 1 hour.
- 2009 Historic Preservation Compliance for Energy Projects. CLE International. 16 hours.
- 2006 How to Successfully Manage Multiple Locations. Fred Pryor Seminars. 16 hours.
- 2004 Bi-National Cultural Resource Law Enforcement along the U.S./Mexico Border. Southwest Strategy. 20 hours.
- 2003 Bi-National Cultural Resource Law Enforcement along the U.S./Mexico Border. Southwest Strategy. 20 hours.
- 2002 Integrating Section 106 and the National Environmental Quality Act. The SRI Foundation. 16 hours.
- 2001 Archaeological Damage Assessment. Bureau of Land Management, USDA Forest Service, and Archaeological Resource Investigations. 40 hours.
- 2000 Hazardous Waste Operations and Emergency Response Supervisor Training. Geo Line. 8 hours.
- 1999 The New 35 CFR Part 800: Highlights of Changes. Advisory Council on Historic Preservation. 8 hours.
- 1999 Hazardous Waste Operations and Emergency Response. Geo Line. 40 hours.
- 1997-98 Project Management Training Series. Jones & Stokes Associates. 40 hours.
- 1997 Introduction to Federal Projects & Historic Preservation Law. Advisory Council on



Historic Preservation. 24 hours.

### **Honors and Awards**

- 2020 The 6<sup>th</sup> International e-Learning Excellence Awards, European Conference on e-Learning. Finalist. *Where New Meets Old: Online Graduate Training for Professional Archaeologists and Heritage Practitioners* (with John R. Welch, Kanthi Jayasundera, Michael Klassen, David Maxwell, George Nicholas, and Joanne Hammond).
- 2014 Asa T. Hill Memorial Award for outstanding contributions to Plains archaeology, Nebraska State Historical Society.
- 2012 Presidential Recognition Award. Society for American Archaeology.
- 2004 Invited guest. White House Ceremony for the Preserve America Presidential Awards.
- 1990 Who's Who Among Students in American Universities & Colleges.
- 1989 Outstanding Young Men of America.
- 1988 National Student Research Award. National Association for the Practice of Anthropology. Honorable Mention.
- 1988 Distinguished Service Award. National Association of Student Anthropologists.
- 1984 University Writing Fellow. University of Pennsylvania.
- 1982 B.A. in Anthropology, Cum Laude. Washington State University.
- 1982 Paul Dupertuis Scholarship. Washington State University.
- 1982 Inducted into the Honor Society of Phi Kappa Phi.

### **Research Grants**

- 2007 *Digital Antiquity: Planning a Digital Information Infrastructure for Archaeology*. The Andrew W. Mellon Foundation. \$152,497. (with W. Fredrick Limp, Clay Mathers, Keith W. Kintigh, Timothy A. Kohler, and Dean R. Snow)
- 2004 *An Evaluation of Commercial High-resolution Multispectral Remote Sensing Data to Identify Archaeological Resources at Nellis Air Force Base, Nevada*. Nellis Air Force Base, U.S. Department of Defense. \$121,550.
- 1994 *Development of a Pilot Cultural Resources GIS for the State of Nebraska*. Nebraska Department of Roads, Transportation Enhancement Program. \$139,406. (with LuAnn Wandsnider).
- 1992 *Ancient Maya City Planning and Community Organization*. National Geographic Society. Grant 4742-92. \$25,090. (with Michael P. Smyth).
- 1992 *Large Site Archaeology at Sayil, Yucatán, México: A Study of Community Organization and Settlement History*. H. John Heinz III Charitable Trust. \$5,000. (with Michael P. Smyth).
- 1991 *Architectural Variability and Community Organization at Xculoc, Campeche, México*. National Science Foundation. Grant BNS-9115249. \$12,000.
- 1991 *Architectural Variability and Community Organization at Xculoc, Campeche, México*. Sigma Xi. \$400.

- 1991 *The Organization of a Great Maya Center: Sayil, Yucatán, México.* Center for Field Research, Watertown, MA. \$34,500. (with Michael P. Smyth).
- 1991 Margaret Cullinan Wray Grant. American Anthropological Association. \$1,400. (with Michael P. Smyth).
- 1990 Travel Grant. UNM Faculty Development Fund. \$500.
- 1989 *The Organization of a Great Maya Center: Sayil, Yucatán, México.* Center for Field Research, Watertown, MA. \$57,450. (with Michael P. Smyth).
- 1989 *Large Site Archaeology: A Pilot Reconnaissance at Sayil, Yucatán, México.* Mellon Foundation Inter-American Field Research Grant in Latin America: \$1,000. The University of New Mexico: \$2,300. Student Research Allocations Committee Grant, Graduate Student Association, UNM. \$630.
- 1987 *A Study of Intrasite Space: Sayil, Yucatán, México.* Tinker Foundation Field Research Grant. \$250.
- 1987 Travel Grant. Student Research Allocations Committee Grant, Graduate Student Association, University of New Mexico. \$225.
- 1987 Travel Grant. Student Research Allocations Committee Grant, Graduate Student Association, University of New Mexico. \$100.

#### **Academic Employment**

- 2016- **Adjunct Professor.** Department of Archaeology, Simon Fraser University.
- 2013- **Adjunct Professor.** School of Anthropology, University of Arizona.
- 2004-13 **Adjunct Assistant Professor.** School of Anthropology, University of Arizona.
- 1998-04 **Research Associate.** Archaeological Research Facility. University of California at Berkeley.
- 1998-99 **Visiting Lecturer.** Department of Anthropology, University of California at Berkeley.
- 1996-98 **Research Fellow.** Phoebe A. Hearst Museum of Anthropology. University of California at Berkeley.
- 1995-96 **Adjunct Assistant Professor.** Department of Anthropology, University of Nebraska.
- 1993-96 **Research Associate.** Division of Anthropology, University of Nebraska State Museum.
- 1990-93 **Adjunct Research Associate.** Department of Anthropology, Texas Tech University.
- 1990 **Instructor.** General Studies Department, University of New Mexico, Valencia Campus.
- 1988 **Adjunct Assistant Professor.** School of Architecture and Planning, University of New Mexico.
- 1988-90 **Teaching Assistant.** Department of Anthropology, University of New Mexico.
- 1984-85 **Teaching Assistant.** Department of Anthropology, University of Pennsylvania.

### **Classes Taught:**

- 2017- Business Management for Heritage Professionals, Archaeology 551-5, SFU.
- 1999 Archaeological Science, Anthropology 131, UCB.
- 1998 Introduction to Geospatial Methods and Theory, Anthropology 230, UCB.
- 1990 Digging Up Our Past, Anthropology 120, UNM.
- 1990 Archæology Lab, Anthropology 121, UNM.
- 1988 Human Settlements, Community and Regional Planning 373/573, UNM.
- 1988 Archæology Lab, Anthropology 121, UNM.
- 1985 Introduction to Archæology, Anthropology 102, UP.
- 1984 Introduction to Cultural Anthropology, Anthropology 105, UP.

### **Applied Employment**

- 2013- **Consultant.** Heritage Business International, L3C. Tucson, AZ
- 2020-2021 **Chief Executive Officer.** Twin Cairns, LLC., Los Angeles, CA.
- 2014-2016 **Treasurer.** Archaeology Southwest, Tucson, AZ.
- 2012-2013 **Vice President Corporate Development.** ASM Affiliates, Inc., Carlsbad, CA.
- 2009-2010 **Vice President, Services.** The Louis Berger Group, Inc., Lakewood, CO.
- 2008-2009 **Chief Executive Officer.** Metcalf Archaeological Consultants, Inc., Wheat Ridge, CO.
- 2007-2008 **Chief Marketing Officer.** Statistical Research, Inc., Tucson, AZ.
- 2002-2006 **Director, Cartography and Geospatial Technologies Department,** Statistical Research, Inc., Tucson, AZ.
- 1998-02 **Cultural Resources Manager (corporate).** Garcia and Associates, San Anselmo, CA.
- 1996-98 **Archaeologist.** Jones & Stokes Associates, Sacramento, CA.
- 1996 **Archaeologist.** PAR Environmental Services, Sacramento, CA.
- 1994-95 **Principal Investigator.** Nebraska Archæological GIS Project.
- 1993-02 **Managing Principal.** Archæological Mapping Specialists, Berkeley, CA.
- 1991-95 **Principal Investigator.** Xculoc Ethnoarchæological Project. Campeche, México.
- 1989-93 **Principal Investigator.** Sayil Archæological Project. Yucatán, México.
- 1991 **Project Director.** Office of Contract Archeology, University of New Mexico.
- 1990 **Archæologist.** Ebert & Associates, Albuquerque, NM.
- 1989 **Archæological Technician.** United States Forest Service, Cibola National Forest.
- 1989 **Archæologist.** Rio Grande Consultants. Albuquerque, NM.
- 1987-89 **Archæological Aid III.** Department of Anthropology, University of New Mexico.
- 1987 **Field Supervisor.** Sayil Archæological Project. Yucatán, México.
- 1986-87 **Research Assistant II.** Department of Anthropology, University of New Mexico.
- 1985-86 **Principal Investigator.** Philadelphia Cultural Space Project. Philadelphia, PA.
- 1985-86 **Research Supervisor.** Cultural Heritage Research Service, Inc. Chester, PA.
- 1984-85 **Research Assistant.** Department of Anthropology, University of Pennsylvania.
- 1982 **Archæologist.** Dolores Archæological Program, Dolores, CO.
- 1981 **Lab Technician.** Lab of Archæology and History, Washington State University.

### **Independent Consulting**

- 2010-2016 U.S. Department of Justice, Los Angeles, CA.
- 2014 Federal Defenders Office, Fresno, CA.
- 2014 Webb & Carey APC, San Diego, CA.

- 2014 MDM Development Group / Stearns Weaver Miller Weissler Alhadeff & Sitterson, P.A., Miami, FL.
- 2012-2013 Schonbrun DeSimone Seplow Harris & Hoffman, LLP. South Pasadena, CA.
- 2010-12 WestLand Resources, Tucson, AZ.
- 1994-96 MayaQuest, Minneapolis, MN.
- 1994 Jewish Cultural Arts Council, Omaha, NE.
- 1989-90 Richard F. Tonigan & Associates, Ltd. Albuquerque, NM.
- 1989 United States Department of Agriculture Forest Service, Cibola National Forest. Albuquerque, NM.
- 1989 Associated Students of the University of New Mexico. Albuquerque, NM.

## Publications

### Articles

- Dore, Christopher D. and Nicholas K. Rauh
- 2024 Employing Remote Sensing and Multispectral Satellite Data to Measure the Extent of Grapevine and Olive Vegetation: A Case Study in the Landscape of Western Rough Cilicia, Turkey. In *Methods in Ancient Wine Archaeology*, edited by Emlyn Dodd and Dimitri Van Limbergen, pp. 179-188. Bloomsbury Academic, London.
- Dore, Christopher D.
- 2022 How a Rejected Article Started a Journal: The Origins of Advances in Archaeological Practice. Cambridge Core Blog, 30 March 2022.  
<https://www.cambridge.org/core/blog/2022/03/30/how-a-rejected-article-started-a-journal-the-origins-of-advances-in-archaeological-practice/>
- Dore, Christopher D.
- 2020 The Anticipated Impact of Covid-19 on Cultural Resource Management. *Anthropology News* website, April 13, 2020. DOI: 10.1111/AN.1377
- Dore, Christopher D. and Kenneth Aitchison
- 2019 Value, Sustainability, and Heritage Impact. *The Archaeologist* 108:24-26.
- Dore, Christopher D.
- 2019 HBI Tracks Cultural Resource Services in the Heritage Compliance Sector. In *Environmental Business Journal* XXXII(9/10):44-46.
- Dore, Christopher D. and Kenneth Aitchison
- 2019 Business and Marketing. In *The SAS Encyclopedia of Archaeological Sciences*, edited by Sandra L. López Varela, pp. 837-842. John Wiley & Sons, Chichester, West Sussex, U.K.
- Dore, Christopher D.
- 2018 Business Challenges for the 21<sup>st</sup> Century: the Next 40 Years of Private Heritage Management. In *Perspectives on Cultural Resource Management*, pp. 229-239, edited by Francis P. McManamon. Routledge, London and New York.
- Welch, John R., David V. Burley, Jonathan C. Driver, Erin A. Hogg, Kanthi Jayasundera, Michael Klassen, David Maxwell, George P. Nicholas, Janet Pivnick, and Christopher D. Dore

- 2018 Digital Bridges Across Disciplinary, Practical and Pedagogical Divides: An Online Professional Master's Program in Heritage Resource Management. *Journal of Archaeology and Education* 2. <https://digitalcommons.library.umaine.edu/jae/vol2/iss2/1>
- Dore, Christopher D.
- 2014 The Two Greatest Business Challenges Heritage Consulting Firms Must Solve for Future Success. *ACRA Edition* 20(2):11-15 and *Environmental Business Journal* XXVII(4/5).
- Dore, Christopher D.
- 2013 Advances in Archaeological Practice: From the Editor. *Advances in Archaeological Practice*, 1(1), 1-2. doi:10.7183/2326-3768.1.1.1
- Dore, Christopher D.
- 2013 Marketing Budgets. *ACRA Edition* 20(1):12-13.
- Dore, Christopher D.
- 2013 Rethinking Advertising. *ACRA Edition* 19(2):9-10.
- Dore, Christopher D.
- 2012 The True Cost of Proposals. *ACRA Edition* 18(4):22.
- Dore, Christopher D.
- 2012 Is Your Firm Client-Centric? *ACRA Edition* 18(3):16-17.
- Dore, Christopher D.
- 2012 Marketing vs. Sales. *ACRA Edition* 18(1):14-15.
- Pecci, Alessandra, Agustín Ortiz, Sandra L. López Varela and Christopher D. Dore  
 2011 "Tracce" chimiche delle attività umane: distribuzione spaziale dei residui in una abitazione – laboratorio di ceramic a Cuentepec (Messico). Atti del 4° Convegno Nazionale di Etnoarcheologia, Roma, 17-19 maggio 2006, edited by Francesca Lugli, Alessandra Assunta Stoppiello, and Stefano Biagetti. BAR International Series 2235, Oxford.
- Dore, Christopher D.
- 2010 Digging In: An In-Depth Look at the Archaeological Resource Protection Act: The Archaeological View. *Rocky Mountain Mineral Law Institute* 56:14B-1.
- Dore, Christopher D. and Sandra L. López Varela  
 2010 Regresando del Futuro con Nuevas Perspectivas para la Administración del Patrimonio Arqueológico de Morelos. *Historia del Estado de Morelos*, Horacio Crespo director. Edición del Homenaje al Bicentenario de la Independencia de México y al Centenario de la Revolución Mexicana. H. Congreso del Estado de Morelos, Cuernavaca.
- Dore, Christopher D. and Sandra L. López Varela  
 2010 Kaleidoscopes, Palimpsests, and Clay: Realities and Complexities in Human Activities and Soil Chemical/Residue Analysis. *Journal of Archaeological Method and Theory* 17(3):279-302.

- López Varela, Sandra L. and Christopher D. Dore  
 2010 Social Spaces of Daily Life: A Reflexive Approach to the Analysis of Chemical Residues by Multivariate Spatial Analysis. *Journal of Archaeological Method and Theory* 17(3):249-278.
- López Varela, Sandra L. and Christopher D. Dore  
 2009 Protecting Mexico's Heritage using Basic GIS Modeling. *SAS Bulletin: Newsletter of the Society of Archaeological Science* 32(1):10-13.
- Rauh, Nicholas K., Rhys F. Townsend, Michael C. Hoff, Matthew Dillon, Martin W. Doyle, Cheryl A. Ward, Richard M. Rothaus, Hülya Caner, Ünal Akkemik, LuAnn Wandsnider, F. Sancar Ozaner, and Christopher D. Dore  
 2009 Life in the Truck Lane: Urban Development in Western Rough Cilicia. *Jahrshefte des Osterreichischen Archaologischen Instituts in Wien*, Band 78, 253-312.
- Dore, Christopher D., Patrick Stanton, Malcolm Hooe, Donn R. Grenda, and Jeffrey H. Altschul  
 2008 Non-contact Digital 3D Laser Scanning of Human Skeletal Remains: A Solution for Science, Native Americans, and Project Developers. In *Advanced Imaging in Biological Anthropology and Bioarchaeology: Acquisition, Analysis and Dissemination*, pp. ??-??. Edited by Robert Hoppa and Andrew Nelson. Cambridge University Press, Cambridge.
- López Varela, Sandra L. and Christopher D. Dore  
 2008 La Arqueología Aplicada: Una Alternativa Para La Protección Del Patrimonio Ante Las Políticas De Desarrollo Nacional. In *Tributo a Jaime Litvak King*, pp. 123-138. Edited by Paul Schmidt Schoenberg, Edith Ortiz Díaz, and Joel Santos Ramírez. Universidad Nacional Autónoma de México., Mexico City.
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## Papers & Posters Presented

- López Varela, Sandra L., Christopher D. Dore, and Terry H. Klein  
2023 Meeting the Demands of Mexico's New Cultural Heritage Protection Law: Advocating for a Paradigm Shift in Academic Training. Paper presented at
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2023 Retos educativos para implementar la Ley Federal de Protección del Patrimonio Cultural de los Pueblos y Comunidades Indígenas y Afromexicanas. Paper presented at Congreso 15 años de la Licenciatura en Desarrollo y Gestión Interculturales en la Facultad de Filosofía y Letras de la UNAM. Mexico City, Mexico.
- Dore, Christopher D.  
2021 A Conversation on Standards, Qualifications, and Training. Presenter and conversationalist at the 27<sup>th</sup> annual conference of the American Cultural Resources Association. Alexandria, VA.
- Dore, Christopher D.  
2019 The Business of Archaeology in Arizona: Data for Strategic Decision Making. Paper presented at the Arizona Historic Preservation Conference. Prescott, AZ.
- Dore, Christopher D.  
2019 How Much Is It Worth? Explaining Archaeological Value Under the Archaeological Resources Protection Act. Paper presented at the Arizona Historic Preservation Conference. Prescott, AZ.
- Greaves, Russell, Karen Kramer, and Christopher D. Dore  
2018 Ethnoarchaeology of Water Resources in a Landscape without Rivers: Using Limestone Solution Cavities to Study Settlement and Subsistence Activities in a Yucatec Maya Community, Mexico. Paper presented at the 83rd annual meeting of the Society for American Archaeology. Washington, D.C.
- Welch, John R., David Burley, Erin Hogg, Kanthi Jayasundera, David Maxwell, George Nicholas, Janet Pivnick, Christopher D. Dore, Joanne Hammond, and Michael Klassen.  
2017 An Online Professional Master's Program in Heritage Resource Management: Digital Bridges Across Disciplinary, Practical, and Pedagogical Divides. Paper presented at the 2017 Chacmool Conference, Calgary, Canada.
- Dore, Christopher D. and Terry H. Klein  
2017 Training of Professional Archaeologists in the United States: A Path Forward. Paper presented at the annual conference of the Chartered Institute for Archaeologists. Newcastle, United Kingdom.

- Dore, Christopher D.  
 2015 Addressing Student Concerns (Part 1): 30 Years of Student Leadership – Strategically Moving Anthropology Forward. Roundtable Discussant at the 114<sup>th</sup> annual meeting of the American Anthropological Association, Denver, CO.
- Dore, Christopher D.  
 2014 The Two Greatest Business Challenges Heritage Consulting Firms Must Solve for Future Success. Paper presented at the 79<sup>th</sup> annual meeting of the Society for American Archaeology. Austin, TX.
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 2014 SAA Forum: "CRM-ology": Toward a Research Design for Improving the Dominant Form of Archaeological Practice. Presentation at the 79<sup>th</sup> annual meeting of the Society for American Archaeology. Austin, TX.
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- Rogers, Constance L. and Christopher D. Dore  
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- Herr, Sarah and Christopher D. Dore  
 2009 Measuring CRM. Poster presented at the 74<sup>th</sup> annual meeting of the Society for American Archaeology. Atlanta, GA.
- Rauh, Nicholas K., Christopher Dore, Martin Doyle, Hulya Caner, and Unal Akkemik.  
 2009 Cell-based analysis and landscape archaeology: new approaches and new applications. Poster presented at the 37<sup>th</sup> annual international conference on Computer Applications and Quantitative Methods in Archaeology. Williamsburg, VA.
- López Varela, Sandra L. and Christopher D. Dore  
 2008 Evaluating Strategies to Protect the Cultural Patrimony of Morelos, Mexico. Paper presented at the 73<sup>rd</sup> annual meeting of the Society for American Archaeology. Vancouver, B.C., Canada.
- López Varela, Sandra L. and Christopher D. Dore  
 2007 Facing Development Policies with the Private Sector: Protecting the Patrimony of Morelos, Mexico. Paper presented at the 106<sup>th</sup> annual meeting of the American Anthropological Association. Washington, D.C.
- López Varela, Sandra L., Christopher D. Dore, and Joan Vendrell Ferré  
 2006 Capturing Chemical traces of Working and Gendered Spaces of the House. Paper presented at the XX Ceramic Ecology, a Session in Honor of Dr. Louana Lackey, at the 105<sup>th</sup> annual meeting of the American Anthropological Association. San Jose, CA.

- López Varela, Sandra L. and Christopher D. Dore  
 2006 Hohokam Surfaces of Habitation, Social Space Analysis and Statistics. Paper presented at the 2<sup>nd</sup> meeting of the Archaeological Sciences of the Americas, University of Arizona, Tucson, AZ.
- Dore, Christopher D. and Sandra L. López Varela  
 2006 Kaleidoscopes, Palimpsests, and Clay: Realities and Complexities in Human Action and Residue Analysis, Paper presented at the 71st Annual Meeting of the Society for American Archaeology, San Juan, Puerto Rico.
- López Varela, Sandra L and Christopher D. Dore  
 2006 Hohokam Surfaces of Habitation, Social Space Analysis and Statistics. Paper presented at the 71st Annual Meeting of the Society for American Archaeology, San Juan, Puerto Rico.
- 2005 Whither ACRA? A panel discussion of where we have been and where we are headed. Plenary Session at the 11<sup>th</sup> Annual Conference of the American Cultural Resources Association. Washington, D.C.
- Peukert, John and Christopher D. Dore  
 2005 Ground-penetrating Radar Investigations at Santa Clara University. Poster presented at the annual meeting of the Society for Historical Archaeology, York, England.
- Dore, Christopher D. and Sandra L. López Varela  
 2004 The Spatial Analysis of Geochemical Data from a Contemporary Household-Scale Pottery Workshop in Cuentepec, Morelos, Mexico. Paper presented at the Archaeological Sciences of the Americas Conference, University of Arizona, Tucson, AZ.
- Dore, Christopher D. and Sandra L. López Varela  
 2004 The Spatial Analysis of Geochemical Data from a Contemporary Household-Scale Pottery Workshop in Cuentepec, Morelos, Mexico. Paper presented at the Union Internationale des Sciences Préhistoriques et Protohistoriques, Commission IV meeting, Santa Fe, NM.
- Dore, Christopher D., Patrick Stanton, Malcolm Hooe, Donn R. Grenda, and Jeffery H. Altschul  
 2004 Non-Contact Digital 3D Laser Scanning of Human Skeletal Remains: A Solution for Science, Native Americans, and Project Developers. Paper presented at 3D Imaging in Anthropological Research, London, Ontario, Canada.
- Dore, Christopher D.  
 2004 An Evaluation of Commercial High-Resolution Multi-spectral Remote Sensing Data to Identify Archaeological Resources. Paper presented at the Nellis Air Force Base Native American Program Annual Meeting. Las Vegas, NV.

- López Varela, Sandra L. and Christopher D. Dore
- 2004 Maya Potters from the Sibun River Valley: Chronology and Distribution in the Sibun River Valley. Archaeological Investigations in the Eastern Maya Lowlands. Belize Archaeology Symposium 2004. National Institute of Culture and History, Belize City, July 7-9.
- Dore, Christopher D., Stephen Bryne, Michael McFaul, and Garry L. Running IV
- 2003 Why Here? Settlement, Geoarchaeology, and Paleoenvironment at the West Berkeley Site (CA-Ala-307). Paper presented at the 37<sup>th</sup> Annual Meeting of the Society for California Archaeology, Sacramento, CA.
- Dore, Christopher D.
- 2003 Panel discussion on remote sensing. Discussion presented at the 37<sup>th</sup> Annual Meeting of the Society for California Archaeology, Sacramento, CA.
- Rauh, Nicholas, Christopher D. Dore, and LuAnne Wandsnider
- 2003 Enhancing Survey Productivity: Remote Sensing Analysis of High Resolution Satellite Imagery to Locate Substantial Architectural Sites in a Mediterranean Environment (Rough Cilicia, Southern Turkey). Paper presented at the 5<sup>th</sup> World Archaeological Congress, Washington, D.C.
- Dore, Christopher D.
- 2001 A Behavioral Approach to Understanding Maya Communities. Paper presented at the 100<sup>th</sup> Annual Meeting of the American Anthropological Association, Washington, D.C.
- Dore, Christopher D. and LuAnn Wandsnider
- 2001 Modeling a Management Framework in a Compliance World. Paper presented at GIS and Archaeological Predictive Modeling: Large-scale Approaches to Establish a Baseline for Site Location Models, Argonne National Laboratory, Argonne, IL.
- Dore, Christopher D.
- 2000 Built and Social Landscapes in a Mesoamerican Village. Paper presented at the 99<sup>th</sup> Annual Meeting of the American Anthropological Association, San Francisco, CA.
- Dore, Christopher D.
- 1996 La Etnoarqueología de la Arquitectura y Comunidades: Investigación en Xculoc, Campeche. Paper presented at VI Encuentro: Los Investigadores de la Cultura Maya, Campeche, Mexico.
- Cashmere, Corey, Christopher D. Dore, and Michael P. Smyth
- 1996 Geographical Information Systems in the Analysis of Post Depositional Processes at Sayil, Yucatan, Mexico. Paper presented at the 61<sup>st</sup> annual meeting of the Society of American Archaeology, New Orleans, LA.
- Wandsnider, LuAnn and Christopher D. Dore
- 1996 How close is close enough: GPS Analysis of the Heritage Resource Spatial File. Paper presented at the 1996 Nebraska GIS Symposium, Lincoln, NE.

- Dore, Christopher D.  
 1995 Behavior and the Built Environment in a Yucatecan Village. Paper presented at the 60<sup>th</sup> annual meeting of the Society of American Archaeology, Minneapolis, MN.
- Dore, Christopher D.  
 1993 Resolving Ambiguity and Building Theory at the Community Scale: Crossing Boundaries of Knowledge with a Behavioral Approach. Paper presented at Crossing Boundaries in Practice, The Fifth International and Interdisciplinary Forum on Built Form & Culture Research, Cincinnati, OH.
- Smyth, Michael P., Christopher D. Dore, and Lora L. Anderson  
 1993 Maya Community Patterns via "La Ruta Puuc": The 1992 Sayil Project. Paper presented at the 58<sup>th</sup> annual meeting of the Society of American Archeology, St. Louis, MO.
- Smyth, Michael P. and Christopher D. Dore  
 1992 Prehispanic Maya Community Organization: A Large Site Behavioral Approach. Paper presented at the 57<sup>th</sup> annual meeting of the Society of American Archaeology, Pittsburgh, PA.
- Smyth, Michael P. and Christopher D. Dore  
 1991 Large Site Archaeology at Sayil, Yucatán, México: The Organization of a Prehispanic Maya Community. Paper presented at the 56<sup>th</sup> annual meeting of the Society of American Archaeology, New Orleans, LA.
- Dore, Christopher D.  
 1990 The NAPA Mentor Program. Special Event, 89<sup>th</sup> Annual Meeting of the American Anthropological Association, New Orleans, LA.
- Smyth, Michael P. and Christopher D. Dore  
 1990 The Organization of a Great Maya Center: Sayil, Yucatán, México. Earthwatch Principal Investigators Conference, Watertown and Cambridge, MA.

**Publications about Christopher D. Dore**

- Environmental Business Journal  
 2024 Feature Q&A: Cultural Resources Market Matures As A Business; Growth from NEPA, NHPA & BIL with Christopher D. Dore. *Environmental Business Journal*, Volume XXXVII, Number 3/4: 25-27.
- Environmental Business Journal  
 2014 Feature Q&A: Business challenges in the maturing Cultural Resources Management Industry with Christopher D. Dore. *Environmental Business Journal*, Volume XXVII, Number 4/5: 33-35.
- VoiceAmerica  
 2014 New Miami Circles: Controversy and Compromise in Site Preservation. Interview with Dr. Christopher D. Dore. *Indiana Jones: Myth, Reality and 21st Century Archaeology*.

Environmental Business Journal  
2008 As the Cultural Resources Market Consolidates, SRI Looks Forward to Growth Through Acquisition. An Interview with Christopher D. Dore, Chief Marketing Officer. *Environmental Business Journal*, Volume XXI, Number 3/4: 30-31.

Eller Times  
2008 Mapping Out Success. Alumni Spotlight. *Eller Times*. April 2008. University of Arizona, Tucson.

**Professional Societies and Offices Held (\* indicates current membership)**

American Academy of Underwater Sciences\*  
Dive Control Board, Glendale Community College: 2019-  
American Anthropological Association  
Contributing Editor, Anthropology Newsletter: 1986-1988  
American Cultural Resources Association\*  
Past-President: 2004-2005  
President: 2003-2004  
President-elect: 2002-2003  
Director: 2001-2002  
American Marketing Association  
American Society for Photogrammetry and Remote Sensing  
Association of Fundraising Professionals  
Arizona Archaeological and Historical Society  
Arizona Archaeological Council\*  
Chartered Institute for Archaeologists\*  
Assessor to the Validation Committee: 2021-  
Colorado Council of Professional Archaeologists  
International Association for Impact Assessment  
Environmental Design Research Association  
Chair, Cultural Aspects of Design Network: 1993-1996  
Forensic Expert Witness Association\*  
Southwest Region Director: 2019-2022  
VP Southwest Region: 2022  
Director National FEWA: 2022  
National Conference Committee: 2022  
National Association of Environmental Professionals  
National Association for the Practice of Anthropology  
Mentor Program Committee: 1989-1990  
National Association of Student Anthropologists  
Vice-President: 1986-1988  
Editor, *Bulletin of NASA*: 1986-1988  
Executive Committee: 1985-1986  
Co-founder: 1985  
Register of Professional Archaeologists (Registered 1997)\*  
President/President-elect 2016-2019  
Executive Director Search Committee: 2022  
Society for American Archaeology\*  
President-Elect: 2024  
Findings Verification Committee: 2020-2022

Editor, *Advances in Archaeological Practice*: 2013-2016

Chair, Nominating Committee 2012

Treasurer: 2010-2012

Treasurer-elect: 2009-2010

Director: 2005-2008

Investment and Finance Committee: 2016-2020, Chair 2022-2025

Committee on Meetings Development: 2003-2005

Committee to draft Professional Standards for the Determination of Archaeological Value: 2003.

Annual Meeting Program Committee: 1998-1999

Committee on Student Affairs: 1989-1991

Manuscript reviewer for *Latin American Antiquity*, *American Antiquity*, and *Advances in Archaeological Practice*.

Society for Archaeological Sciences

Manuscript reviewer for *Archaeometry*: 2003

Society for California Archaeology

Society for Historical Archaeology

Manuscript reviewer for *Historical Archaeology*: 2001, 2003

*The Grapevine*. Associate Editor. Applied Technologies column: 2000-2002

*Journal of Archaeological Sciences* manuscript reviewer: 2005

#### **Other Professional Service**

2004 A Working Conference on Historic Preservation and Transportation: Enhancing and Streamlining Compliance with Section 106 of the National Historic Preservation Act, February 22-25, Santa Fe, NM. (SRI Foundation).

#### **Academic Service**

2005 Archaeological Sciences of the Americas Symposium (2006) Executive Committee Member. University of Arizona.

1989 Committee on Graduate Assistants. Graduate Student Association, University of New Mexico.

1987-89 Financial Resources Committee. Department of Anthropology, University of New Mexico.

#### **Theses and Dissertations Supervised**

2018 Kent Mead, M.A. Low-Cost UAV Photogrammetry: An Application for Archaeological Survey in the Upper Gila River Watershed, New Mexico. University of Arizona, School of Anthropology.

#### **Invited Lectures**

2019 Value, Sustainability, and Heritage Impact: The Business-Driven Argument for Archaeologists. Keynote Lecture presented at the Chartered Institute for Archaeology Annual Conference. Leeds, United Kingdom.

2019 Discussant. #MeToo in Archaeology. Forum presented at the 84<sup>th</sup> annual meeting of the Society for American Archaeology. Albuquerque, New Mexico.

2017 Panel Discussant. Publish Archaeology! SFU Archaeology Press and the Open Access Future. Simon Fraser University, Burnaby, British Columbia, Canada.

- 2017 *Perspectivos del Norte: Como los Estados Unidos Protege Patrimonio Cultural*. Lecture presented at the 2017 workshop of Archaeologists without Borders: Social Participation using Creative Approaches for Sustainable Management of Archaeological Heritage. Puerto Morelos, Quintana Roo, Mexico.
- 2016 *Opportunities and Insights for UK Firms: Capacity and Sustainability in North America*. FAME Forum, Federation of Archaeological Managers & Employers. York, UK
- 2015 *The Future of Archaeological Research in Canada*. Lecture presented to the Department of Archaeology, Simon Fraser University, Burnaby, B.C.
- 2014 *Envisioning Archaeological Research in the 21<sup>st</sup> Century*. Lecture presented to the Department of Anthropology, Southern Illinois University, Carbondale, IL.
- 2014 *Traditional Ecological Knowledge and Challenges to our Understanding of the Past: Agricultural Systems and the Development of Economic Stratification*. Amerind Foundation, Dagoon, AZ.
- 2013 *Ethnoarchaeology, Community Organization, & Spatial Archaeometry: Rethinking Maya Settlement*. Lecture presented to the Department of Anthropology, University of Nebraska. Lincoln, NE
- 2013 *Business Essentials for Heritage Professionals*. Lecture presented to the Department of Anthropology, University of Nebraska. Lincoln, NE
- 2005 *Better Science for more Efficient Compliance: Streamlining Cultural Resource Requirements*. U.S. Air Force. Range Commander's Council, Range Environmental Group. Las Vegas, NV.
- 2004 *La Conservación del Patrimonio Sociocultural y las Medidas de Protección en los Estados Unidos (una perspectiva desde el sector privado)*. Lecture presented to the Universidad Autónoma del Estado de Morelos. Cuernavaca, Morelos, Mexico.
- 2004 *Photogrammetry and Archaeological Stewardship*. Lecture presented to the Center for Desert Archaeology, Tucson, AZ.
- 2004 *Ethnoarchaeology, Community Organization, & Spatial Archaeometry: Rethinking Maya Settlement*. Lecture presented to the University of Arizona, Department of Anthropology. Tucson, AZ.
- 2002 *Space-Age Archaeology*. Lecture presented to the Arizona Archaeological and Historical Society. Tucson, AZ.
- 2002 *Modeling for Management in a Compliance World*. Lecture presented to Desert Archaeology, Inc., Tucson, AZ.
- 2002 *Archaeological Update on Geospatial Technologies*. Lecture presented to the San Diego County Archaeological Society. San Diego, CA.



- 2001 Space and Place at Two East Bay Shellmounds. Lecture presented at Ancient Native Sites of the East Bay. Berkeley Architectural Heritage Association. Berkeley, CA.
- 1998 New Perspectives on an Old Tradition: Exploring Modern Maya Architecture. Lecture presented to the Phoebe Hearst Museum of Anthropology, University of California, Berkeley.
- 1999 A Consumer's Guide to Archaeological Geospatial Data and Analysis. Lecture presented to the Department of Archaeology, Boston University, Boston.
- 1997 Remote Sensing in the Management of Cultural Resources. Lecture presented at the Symposium on Remote Sensing in the Mojave Desert. Fort Irwin, CA.
- 1995 GIS Essentials for Researchers: What You Need to Know to Apply Spatial Technologies to Anthropological Problem Solving. Lecture presented to the Department of Anthropology, University of Georgia, Athens.
- 1995 From Paper to Pyramids: Discovering the Maya. Lecture presented to El Museo Latino, Omaha, NE.
- 1995 GIS and Archaeology at Sayil, Yucatán, México. Lecture presented to the Nebraska GIS Forum, Nebraska GIS Steering Committee, Lincoln.
- 1994 Site and Community in Yucatán: Methods for Bridging the Gap. Lecture presented to the Department of Anthropology, University of Nebraska-Lincoln.
- 1990 Understanding the Ancient Maya: Current Research at Sayil, Yucatán, México. Lecture presented to the Rotary Club, Belen, NM.
- 1981 Archaeological Work at the Hoko Site. Lecture presented to the Boy Scouts of America, Pullman, WA.

#### **Workshops Presented**

- 2019 Ethics Workshop. Chartered Institute for Archaeologists. Leeds, U.K.
- 2018 Ethics Workshop. Chartered Institute for Archaeologists. Brighton, U.K.
- 2010 Marketing for Managers: Successful Strategies for Landing and Retaining the Most Profitable Clients, One-day workshop presented on behalf of the American Cultural Resources Association at the 16<sup>th</sup> annual meeting of the American Cultural Resources Association, Madison, WI.
- 2007 Three-day workshop on applied archaeological geophysics presented on behalf of the Washington State Department of Archaeology and Historic Preservation. Olympia, WA.
- 2006 Geospatial Field Data Collection Methods for Cultural Resources. Workshop presented to the University of Arizona, College of Architecture, Planning, and Landscape Architecture, Preservation Studies program. Tucson, AZ

- 2004 Introduction to Archaeological Field Photogrammetry. Workshop presented at the Arizona Site Stewards annual meeting. Rio Rico, AZ
- 2004 Geospatial Technologies and Archaeology. Workshop presented to the National Science Foundation IGERT Program's Archaeology Summer Institute for Educators. Tucson, AZ.
- 2003 Introduction to Archaeological Field Photogrammetry. Workshop presented at Statistical Research, Inc. Tucson, AZ
- 2001 CRM and the Future of Geospatial Information Technologies. Workshop presented at the American Cultural Resources Association annual meeting. Cincinnati, OH.
- 2001 Photogrammetry for Archaeological Damage Assessment...and More! Workshop presented at the Archaeological Damage Assessment Class, Bureau of Land Management and USDA Forest Service. 1-5 October. Boise, ID.

#### **Webinars**

- 2022 Merger and Acquisition Basics for Development-Driven Archaeological Consulting Organisations. Webinar prepared for the Federation of Archaeological Managers and Employers. Prepared by Heritage Business International, L3C. Tucson, AZ.
- 2022 From Expert to Expert Witness: What Archaeologists Need to Know. Webinar prepared for the Society for American Archaeology. Prepared by Heritage Business International, L3C. Tucson, AZ.
- 2022 How Much is it Worth? Valuing Archaeological Resources under the Archaeological Resources Protection Act. Webinar prepared for the Society for American Archaeology. Prepared by Heritage Business International, L3C. Tucson, AZ.
- 2021 A Digital Marketing Primer. Webinar prepared for the American Cultural Resources Association. Prepared by Heritage Business International, L3C. Tucson, AZ.
- 2019 Acquisition Versus Retention: Strengthening the Firm-Client Relationship. Webinar prepared for the American Cultural Resources Association. Prepared by Heritage Business International, L3C. Tucson, AZ.
- 2017 Beyond Profit: Increase Value and Create a Sustainable Firm. Webinar prepared for the American Cultural Resources Association. Prepared by Heritage Business International, L3C. Tucson, AZ.
- 2017 Why CRM Sales Efforts Aren't Effective...and How You Can Change this at Your Firm. Webinar prepared for the American Cultural Resources Association. Prepared by Heritage Business International, L3C. Tucson, AZ.